



U.S. Department
of Transportation

Urban Mass
Transportation
Administration

Headquarters

400 7th Street S.W.
Washington, D.C. 20590

TO WHOM IT MAY CONCERN:

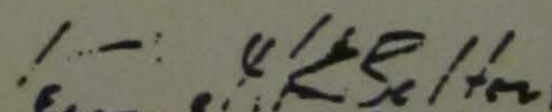
This recommendation on behalf of Mr. Harvey C. Jones is furnished with pleasure. I have known Mr. Jones for more than ten years both professionally and as a friend. In all his positions, both as an administrator and as a manager, and especially while he acted in an expert consultant capacity to the U.S. Department of Transportation's Small and Minority Business Advisory Committee, he has and is dedicated and assiduous in his job assignments.

His ability to deal effectively with the most complex of problems adds immeasurably to his overall strengths. Harvey is both innovative and creative in his everyday approach to job situations and is capable of inspiring others to reach similar goals and program objectives. He fully understands the importance and significance of project development, monitoring and execution.

Mr. Jones has a unique ability to express himself in a clear precise manner, and for three years, was one of the key spokesmen with the U.S. Department of Transportation's Minority Business Resource Center. His ability to negotiate and coordinate activities across Federal, State and local interests is worthy of note.

I would, therefore, unhesitatingly recommend Mr. Harvey C. Jones for any position which complements his creativity, flexibility and previous employment experience.

Sincerely,


Kenneth E. Bolton
Director, Office of Policy